

MEV-MEJ FORUM

SHARING EXPERIENCES

IN ADAPTATION TO AGEING

AND CARE FOR THE ELDERLY

BETWEEN JAPAN - VIETNAM

Ha Noi, 29/08/2023





MEV-MEJ FORUM

SHARING EXPERIENCES IN ADAPTATION TO AGEING AND CARE FOR THE ELDERLY BETWEEN JAPAN - VIETNAM



Organized by:

General Office for Population and Family Planning, Ministry of Health

Co-operated by:

Economic Research Institute for ASEAN and East Asia (ERIA)

Medical Excellence Japan (MEJ)

MEV-MEJ FORUM ON SHARING EXPERIENCES IN ADAPTATION TO AGEING AND CARE FOR ELDERLY BETWEEN JAPAN AND VIET NAM

29/8/2023, Hà Nội, Việt Nam

1. Background

Population ageing is a global phenomenon and one of the rapidly demographic changes on the planet today. Countries are experiencing an increase in both of the size and proportion of elderly people in their total population, especially developing countries in the world.

Viet Nam has begun the population ageing period since 2011 with the number of elderly (at aged 65+ years old) accounted for 7% total population. In 2021, the number of elderly people in Vietnam accounted for 8.3% of the total population, equal 8,16 million elderly¹. According to the population projection, the number of elderly people in Viet Nam will be increased to 16.8 million people in 2039 and reached 25.2 million people in 2069. Viet Nam will enter an aged period by 2036, when as, the proportion of the population at aged 65+ years old is 14.2% of the total population. Viet Nam will enter the super-old age after 20 years (2036-2055). The proportion of the population aged 65+ in 2056 and 2069 will be accounted for 21.1% and 21.5% of the total population, respectively. If in 2019, there was every 2 children for one elderly, then 50 years later (year 2069), there will be every 2 children for 3 elderly people²!

Population ageing bring both of opportunities and challenges in terms of socio-economic development. As for opportunities, ageing can promote the development of fields such as insurance, banking, nutrition, tourism, technological innovation, and application of science and technology to production or management in the context of economic growth, shortage of labor force...

However, aging also brings serious challenges in terms of economic growth, social security, labor, infrastructure design, etc., especially in the healthcare sector. Elderly often has many non-communicable diseases that require lifelong treatment such as blood pressure, cardiovascular disease, diabetes, mental disorders etc.

Japan is a super aged country. In 2022, the number of elderly (at aged 65+ years old) is 36.2 million people, accounting for 29% of the total population in Japan³. It is projected that, the number of elderly people will be increased to 37.3 million people, but accounts for 31% of the total population of Japan by 2030 (due to the decrease in fertility, the population size also decreases)⁴ and will be continue to increase to 40% of the total population by 2060⁵.

Japan is a country with a lot of experiences in building an aging population society such as restructuring the health system, geriatric care, building and managing elderly care facilities, making policies on social security, labor, infrastructure design and the promotion of the role, caring for the elderly... Experiences from Japan will be valuable lessons for Viet Nam in building a healthy, active aging society.

¹ TCTK, Điều tra biến động DS-KHHGD 1/4/2021

² TCTK, Dự báo dân số Việt Nam giai đoạn 2019-2069

³ Population Reference Bureau, 2022 World Population Data Sheet

⁴ United Nations, World Population Ageing 2019

⁵ Nhật Bản ghi nhận số người già trên 100 tuổi cao kỷ lục | baotintuc.vn

Base of the beautiful cooperation between Viet Nam and Japan in the field of health–population, the General Office for Population and Family Planning (GOPFP), Ministry of Health (Viet Nam), Economic Research Institute for ASEAN and East Asia (ERIA) and Medical Excellence JAPAN (MEJ) together holding the **MEV-MEJ Forum on Sharing Experiences in Adaptation to Ageing and Care for Elderly between Japan and Viet Nam.**

2. Objectives:

- To delve into the challenges for aging in Viet Nam and to share experiences, lesson learns in adaptation to ageing and care for elderly between Japan and Viet Nam;
- To discuss on the possible collaborative project ideas between Viet Nam and Japan for the aging society

3. Contents: The detail agenda as an enclosed file.

3.1. Opening:

The Workshop warmly welcome the opening remarks by leader of General Office for Population and Family Planning, Ministry of Health (Viet Nam) and leader of Medical Excellence JAPAN.

3.2. Policy Discussion:

The session is combined: (Part 1.1) Current Challenges for Ageing Society in Viet Nam; (Part 1.2) Comprehensive Measures for Aged Society in Japan; (Part 1.3) Discussion. The session focuses on the overview (including the trend) of ageing and health status of elderly in Viet Nam. Ageing not only brings challenges but also opportunities for socio-economic development such as in insurance, finance-banking, health care, nutrition, tourism, etc will be discussed in this session. The session also in deeply discuss on the experiences and lesson learns in adaptation and building an aged society in Japan such as the evolution of Japan's medical and nursing insurance systems, social determinants to address health disparities in the aging or related business development for aging.

3.3. Practical Dialogue: Elderly-centered community and well-being

The session focuses on the current status of geriatric care in Viet Nam, the role and participation of the private sector in care for elderly as well as the community-based care for elderly with an example from Ho Chi Minh city, examples of care-related industries in Japan, issues in business development in Viet Nam from the perspective of business design and human resource education.

The session will also discuss on the way forward of strengthening cooperation between Viet Nam and Japan in collaborative project idea for ageing society. And how government call on all stakeholders work together in order to build a healthy and active ageing society in Viet Nam.

4. Speakers:

Speakers who are policy consultants, managers, economists, researchers in the field of health–population from Japan and Viet Nam.

5. Methodology:

The workshop will be a hybrid event of online and offline. The venue for offline (face to face) workshop will be to provide for all participants and the facilities for online/virtual workshop will also be offered for the participants who cannot attend in person in Ha Noi.

6. Time and Venue:

- Time: 01 day, 29/8/ 2023

- Venue: Pullman Hotel, No 40 Cat Linh, Dong Da, Ha Noi, Viet Nam

7. Languages:

Vietnamese and Japanese. Direct translation will be provided.

8. Participants: expected 120 participants

Participants who are policy makers, state managers, official, businessmen, service providers, researcher and teachers related to aging and care (including health care) for elderly in Japan and Viet Nam.



FOR FURTHER INFORMATION, PLEASE VISIT:

cpcs.vn/mevmej



CONTACT:

Luong Quang Dang (Mr.)

Director of Personnel Department

General Office for Population, Ministry of Health, VN

Mobile: 0904 377 869 Email: lgdangvn@gmail.com

Shoko Misaka (Ms)

Manager of Healthcare Services

Economic Research Institute for ASEAN and East Asia (ERIA)

Email: shoko.misaka@eria.org

MEV-MEJ FORUM ON SHARING EXPERIENCES IN ADAPTATION TO AGEING AND CARE FOR ELDERLY BETWEEN JAPAN AND VIET NAM

29/8/2023, Ha Noi, Viet Nam

PROGRAM

Time (Ha Noi time)	Activities	Responsibilities
Opening		
8:00 - 8:30	Welcome participants	Organizer
8:30 - 8:40	Introduce Participants	Mr. Luong Quang Dang Director of Personnel Department, GOPFP, MOH
8:40 - 9:00	Opening remarks - Remarks by GOPFP, MOH, Viet Nam - Remarks by MEJ, Japan	- Dr. Pham Vu Hoang Deputy General Director of GOPFP, MOH, Viet Nam - Dr. Kenji Shibuya Senior Executive Director Medical Excellence Japan
Session1: Policy Discussion		
1-1: Current Challenges for Aging Society in Vietnam		
9:00 - 9:20	Overview of Ageing & Health of Older People in Viet Nam	Dr. Nguyen Xuan Truong Director of Structure & Quality of Population Department, GOPFP, MOH, Viet Nam
9:20 - 9:40	New Opportunities for Socio-Economic Development in Ageing Context	Ms. Bui Thi Ninh Director of Bureau for Employers' Activities, VCCI Ho Chi Minh, Viet Nam
9:40 - 9:50	Tea break	
Session 1-2: Comprehensive Measures for Aged Society in Japan		
9:50 - 10:10	Evolution of Japan's Medical and Nursing Insurance Systems (Tentative)	Prof. Tetsuo Tsuji (online) Institute of Gerontology & Future Initiatives Tokyo University
10:10 - 10:30	Social determinants to address health disparities in the aging population (Tentative)	Dr. Naoki Kondo (online) Public Health Professor Graduate School of Medicine Kyoto University
10:30 - 10:50	Related Business Development for Aging Population in Japan (Tentative)	Mr. Nobuyuki Kii (online) Group Manager of Aging Innovation Group, Research & Consulting Division The Japan Research Institute

Session 1-3: Discussion		
Chair & Co-Chairs: Dr. Pham Vu Hoang, Dr. Tokuaki Shobayashi		
10:50 - 11:45	Q & A	Chair & Co-chairs All Speakers
11:45 - 12:00	Closing for Session 1 - Policy Discussion	Chairs & Co-chairs
12:00 - 13:15	Lunch	All participants
Session 2: Practical Dialogue		
2-1: Elderly-centered Community and Well-being		
Chair & Co-chairs: Dr. Pham Vu Hoang, Dr. Kenji Shibuya		
13:15 - 13:25	Introduction the objectives of Session 2	Chair & Co-chairs
13:25 - 13:45	Current Status of Geriatric Care in Vietnam	Ass. Prof. Ho Thi Kim Thanh Head of Family Medicine Dept Hanoi Medical University
13:45 - 14:15	Community-based Care for Elderly People in Japan: Hachioji Model (Tentative)	Dr. Shigemi Kitahara President Medical corporation KNI
14:15 - 14:35	Community-based care for older people: An example from Ho Chi Minh city	Mr. Pham Chanh Trung Director of Population Office Ho Chi Minh city
14:35 - 14:55	Issues in Business Development in Vietnam, From the Perspective of Business Design and Human Resource Education	Mr. Shigenori Tsubo Consultant, Aijinkai Healthcare Corporation
14:55 - 15:00	Teabeak	
15:00 - 15:40	Examples of Care-Related Industries in Japan	Mr. Shumpei Niinuma Director of Health Care Business Department Elovi Viet Nam .jsc Mr. Katsunori Ebine General Director Renaissance Vietnam Inc
Session 2-2: Discussion & The way forward		
Chair & Co-Chairs: Dr. Pham Vu Hoang, Dr. Tokuaki Shobayashi		
15:40 - 16:30	- Q & A - Way-Forward: Vietnam-Japan Collaborative Project Ideas for Aging Society	Chair, Co-chairs & Speakers
16:30 - 16:40	Closing	Dr. Pham Vu Hoang Deputy General Director of GOPFP, MOH, Viet Nam
16:40	The end	

SPEAKERS



PHAM VU HOANG, PHD

Deputy Director General of General Office
for Population and Family Planning, Ministry of Health

Pham Vu Hoang, PhD is Deputy Director General of General Office for Population and Family Planning (GOPFP), Ministry of Health (MOH) in Viet Nam. He was Director of Center for Population Research, Information and Database (CPRID), GOPFP, MOH and also the editor-in-chief of the "Population and Development" magazine, is one of very few magazine about population. He graduated from Faculty of Economic Math, National Economic University, Vietnam in 1996. In 2013, he received the PhD from National Economic University, Vietnam with the thesis entitled 'The methods to improve the quality of care for elderly people in Vietnam'. In 20 years working in GOPFP, Dr. Pham Vu Hoang wrote many research articles and publications on population, especially research articles about the elderly in Viet Nam. In 2013, he was officially nominated for the Commissioners for the Global Commission on Ageing in Developing Countries.



HIROKI NAKATANI, MD, MHPED, PHD

Senior Advisor to the President
on Healthcare Service

Dr. Hiroki Nakatani is ERIA's Senior Advisor to the President on Healthcare Service. With over 40 years as a veteran public health specialist, Dr Nakatani's career spans pivotal roles. He held academic positions as Visiting Professor at Keio University School of Medicine and Invited Professor at Osaka University Post Graduate School of Medicine. Dr. Nakatani's influence extends globally, including leadership roles as Chair of the Executive Board of WHO (2020-2021) and presently, Chair of the Board of Directors at the Global Health Innovative Technology Fund (GHIT Fund). His remarkable international journey includes pivotal periods at WHO Headquarters, culminating as Assistant Director-General, overseeing the largest technical cluster in charge of HIV, Tuberculosis, Malaria, and Neglected Tropical Diseases. Dr. Nakatani's dedication to health policy, technology, and international collaboration has significantly impacted global health. He earned his MD from Keio University School of Medicine, MHPed from the University of New South Wales, and PhD from Keio University.

SPEAKERS

KENJI SHIBUYA, MD, PHD

Senior Executive Officer
Medical Excellence JAPAN



Dr. Kenji Shibuya is a renowned expert in the field of global and population health. He currently holds multiple prestigious positions, including Senior Executive Director of Medical Excellence JAPAN, Research Director at the Tokyo Foundation for Policy Research, Managing Director at the Soma COVID Vaccination Medical Center in Soma City, Fukushima, and Venture Partner of Eight Roads Ventures Japan. Previously, Dr. Shibuya served as a Professor and Director of the University Institute for Population Health at King's College London. Before his time at King's, he held the position of Professor and Chair of the Department of Global Health at the University of Tokyo.

Dr. Shibuya possesses a wide range of expertise in various crucial areas of global and population health. Throughout his career, Dr. Shibuya has been an advisor to both central and local governments. Notably, he served as a Special Advisor to the Director-General of the World Health Organization (WHO).

PROF. TETSUO TSUJI

Visiting Researcher
Institute of Gerontology (IOG), Institute for Future Initiatives (IFI),
The University of Tokyo



Prof Tetsuo Tsuji, a distinguished figure in public health with over three decades of dedicated service, notably served as the former Vice-Minister of Health, Labour, and Welfare at Japan's Ministry of Health, Labour, and Welfare. With a career spanning pivotal roles at the ministry, including Director-General of Health Insurance Bureau and Vice-Minister, he has played an instrumental role in shaping Japan's healthcare landscape. Prof Tsuji's contributions extend to academia, where he held the position of Professor at Den-en Chofu University and the University of Tokyo's Institute of Gerontology. A respected author, his published works encompass critical subjects such as medical care reform and the challenges of a super-ageing society. Prof Tsuji remains a devoted advocate, currently serving as a Visiting Researcher at the Institute of Gerontology, Institute for Future Initiatives at the University of Tokyo.

SPEAKERS



TOKUAKI SHOBAYASHI, MD, PHD

Health Policy Advisor to the Vietnamese Ministry of Health

Dr Tokuaki Shobayashi is the Health Policy Advisor to the Ministry of Health of Viet Nam. With an esteemed academic journey, he graduated from the Faculty of Medicine, Tottori University, Japan, in 1989. Further enriching his expertise, Dr Shobayashi obtained a Master of Science of Public Health from the London School of Hygiene and Tropical Medicine in 1997 and a PhD from Showa University, Japan, in 2003. He had worked for the Ministry of Health, Labor and Welfare of Japanese Government for 30 years and retired as a Director General, Health Service Bureau in 2021.



NAOKI KONDO, MD, PHD

Public Health Professor

Graduate School of Medicine, Kyoto University

Naoki Kondo has been a Professor of Department of Social Epidemiology, Graduate School of Medicine and School of Public Health, Kyoto University. His primary research themes are social determinants of health. He is the vice chief investigator of the Japan Gerontological Evaluation Study, a cohort study following up more than 200,000 older adults nationwide in Japan. JAGES initiative has investigated the community and social environments that promote the preventive measures for non-communicable diseases and healthy and equitable longevity. His recent study focuses on how to address health inequality in the community settings, conducting intervention studies with local and central governments, utilizing “community-diagnosis” data. Professor Kondo is the member of Clinical Consortium on Health Ageing and a core member of the Global Network on Long-term Care, World Health Organization. He holds multiple roles as committee members and advisors for Parliamentary Groups and Ministry of Health, Labour and Welfare in Japan. He has published over 200 peer reviewed papers in journals such as the Lancet, BMJ, Int J Epidemiology, etc.

SPEAKERS

DR. NGUYEN XUAN TRUONG

Director of Population Structure and Quality Department,
General Office for Population, Ministry of Health, Viet Nam



Dr. Nguyen Xuan Truong is the Director of Population Structure and Quality Department, General Office for Population - Family Planning (GOPFP), Ministry of Health. He held BA in medicine at Thai Binh Medical University, BA in Political theory (Advanced level in political theory) at Ho Chi Minh National Academy of Politics. Mr. Truong is currently a member of the scientific council of GOPFP. He has almost 30 years of experience in the field of population and health, of which 10 years in adapting to population ageing and health care for older persons. He also participates in developing many reports and programs on population ageing and health care for older persons.

MRS. BUI THI NINH

Director of the Bureau for Employers Activities,
Vietnam Chamber of Commerce and Industry (VCCI) in Ho Chi Minh City



Mrs. Bui Thi Ninh is Director of the Bureau for Employers Activities at the Vietnam Chamber of Commerce and Industry (VCCI) in Ho Chi Minh City, which represents the business community, business associations and employers in Viet Nam. Mrs. Bui Thi Ninh has worked extensively on trade and business development issues, and is leading national advocacy to improve the business environment and business responsibility, particularly in the labour field and skills development. Mrs. Bui Thi Ninh has a Master's degree in Development Policies and Practices from the Graduate Institute in Geneva and a B.A. from the Ho Chi Minh City University of Economics.

SPEAKERS



NOBUYUKI KII, MBA

Group Manager of Aging Innovation Group
Research & Consulting Division
The Japan Research Institute, Limited

Nobuyuki Kii started his journey in consumer goods marketing consulting and transitioned his expertise to the senior care sector. He has conducted research in the senior care sector for Japan's Ministry of Health, Labour and Welfare and the Ministry of Economy, Trade and Industry, while also delivering strategic guidance to private senior care businesses. Currently serving as the Group Manager of Aging Innovation at the Japan Research Institute, he is an alumnus of Kyoto University and Kobe Business School's MBA Program



SHIGEMI KITAHARA, MD

President
Medical corporation KNI

Dr Kitahara graduated from the University of Tokyo Faculty of Medicine in 1979, he established Kitahara Neurosurgical Hospital (Currently, as Kitahara International Hospital) in Hachioji City, Tokyo in 1995. He currently operates five facilities in Japan and one in Cambodia, to provide consistent medical care from emergency and surgery to home care and rehabilitation.

Stating philosophy as "Transforming Healthcare and the World through Wisdom and Healing" to bring happiness to as many people as possible, Kitahara group challenges the export of medical services to Vietnam, Thailand, Central Asian countries, and other countries out of Japan. Dr Kitahara also initiated "Kitahara Total Life Support Club" that enables citizens to live a safe, secure, comfortable, and pleasant life even in a super-aging society.

SPEAKERS

ASS. PROF. MD HO THI KIM THANH

Head of Family Medicine Dept
Hanoi Medical University



Assoc. Prof. MD Ho Thi Kim Thanh is currently Head of Family Medicine Department - Hanoi Medical University, Director of Center for Family Medicine and Community Health Care, Hanoi Medical University Hospital, Hanoi Medical University, Ministry of Health. She graduated general doctor in 1997, resident doctor in 2001, and PhD in 2013 in HMU. Dr. Thanh had 20 years working in National Geriatric hospital and was Vice Head of the Department of Geriatrics, HMU. She is recently member of Vietnam Association of Geriatrics, the Hanoi Society of Diabetes and Endocrinology, Vietnam Osteoporosis Society, Vietnam Association of Family Physicians. She is also member of Compilation boards and Approval boards of various fields such as ageing, Internal Medicine, Endocrinology, Community health care, Non-Communicable diseases, Health network development. She has involved in writing and editing more than 20 textbooks and reference books; she has published more than 60 articles in Vietnam and international journals.

MR. PHAM CHANH TRUNG

Director of the Sub-Department of Population and Family Planning Ho Chi Minh City



Mr. Pham Chanh Trung is Director of The Office for Population and Family Planning in Ho Chi Minh City. He has many years of experiences in population and development in Ho Chi Minh City. Currently, he is focusing on activities to improve the quality of the population, solutions to address low fertility and expand models of elderly care to suit the characteristics of the community. With his experiences in population management, he is currently offering communication models to improve the quality of the population to approach the specifics of socio-economic development. He also tries to exchange and cooperate to form suitable elderly care models specifically in Ho Chi Minh City.

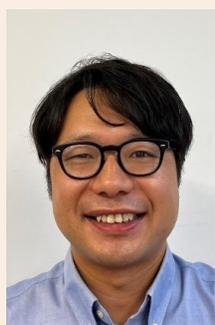
SPEAKERS



MR. SHIGENORI TSUBO

Consultant
Aijinkai Healthcare Corporation

Shigenori Tsubo, serves as a Consultant at Aijinkai Healthcare Corporation. With a career spanning over three decades, Shigenori joined Aijinkai in 1985 and pioneered Total Quality Management (TQM) in medical and caregiving. He introduced DPC (Diagnosis Procedure Combination) at Aijinkai Group's acute care hospital, contributing to advancements in healthcare practices. His visionary leadership led to the development of Aijinkai's caregiving and welfare businesses. Tsubo's expertise extends to teaching roles at Kyoto University and Kwansai Gakuin University. Notably, he is a Director at the General Incorporated Association Global 'KAIGO' License Association and a valued member of Japan Society for Healthcare Administration's Committee on Medical Care Cooperation.



MR. SHUMPEI NIINUMA

Director of Healthcare Business Department
Elovi Vietnam (Morinaga)

Shumpei Niinuma is the Director of Healthcare Business at Elovi Viet Nam. He served in Morinaga Milk Industry's Healthcare Business Management Department in Tokyo, Japan from 2016 to 2018 and subsequently led the International Healthcare Business Development Department until 2020. He holds a degree in Business Management from Meiji University.

SPEAKERS

KATSUNORI EBINE

General Director
RENAISSANCE VIETNAM INC.



Katsunori Ebine is the General Director of Renaissance Vietnam Inc. Prior to his current role, he served at Renaissance Inc. in Japan as the Area Manager from 2020 to 2023. He holds a Bachelor's degree in Economics from Ryutsu Keizai University.

FUMITAKA MACHIDA

Financial Expert and Senior Fellow of Healthcare Service, ERIA



Fumitaka Machida began his career at The Export-Import Bank of Japan (now JBIC) in 1992. His extensive international finance expertise spans sovereign loans, corporate finance, project finance, equity investment, fund management, and securitization across Asia, Oceania, Europe, the Middle East, and Africa. Notably, he served as the former Chief Representative of Regional Headquarters for Asia and Pacific at JBIC from 2012 to 2016. Renowned for his achievements in PPP infrastructure projects, earning several Deal of the Year accolades, he was appointed Counsellor and Special Advisor to Japan's National Policy Unit by the Prime Minister in 2009. His board membership in investment banks and Asian infrastructure firms further enriches his multifaceted experience. Presently, Fumitaka Machida has contributed as an ERIA Financial Expert since 2016 and Senior Fellow of Healthcare Service since 2020.

SPEAKERS



SANAE SAKURAI

Manager
Medical Excellence JAPAN

Sanae Sakurai is a manager at Medical Excellence JAPAN (MEJ) and is responsible for coordinating the MEV-MEJ project as the secretariat. Prior to joining MEJ, she worked in the pharmaceutical industry for more than 20 years, leading new drug development and product marketing in the field of hematology. She graduated from Kyoto University and holds a master's degree in Cell Biology.



SHOKO MISAKA

Manager of Healthcare Services,
Economic Research Institute for ASEAN and East Asia

Shoko Misaka, ERIA's Manager of Healthcare Services, brings a decade of expertise in Accounting and Finance across ASEAN countries, complemented by profound knowledge in financial market analytics, corporate finance, and transactional banking. With a forthcoming MSc from Nagasaki University and a BA from Keio University, Misaka's educational foundation is fortified by hands-on experience. Throughout her tenure at Mitsubishi Electric Corporation and MELCO Thai Capital, she has orchestrated Group Financial Solutions and led pivotal projects in Treasury & Trade Solutions. Her customer-facing prowess and adeptness in cross-selling banking products have been honed through her diverse roles. Misaka's contributions extend beyond, encompassing a commitment to ISPACOS since 2018.

SPEAKERS

MR. LUONG QUANG DANG

Deputy Chief of Office,
Vietnam National Steering Committee for Population and Development.
Director of Personnel Department,
The General Office for Population (GOPFP), Ministry of Health.



Mr. Luong Quang Dang is Deputy Chief of Office, Vietnam National Steering Committee for Population and Development. He also is Director of Personnel Department, The General Office for Population and Family Planning (GOPFP), Ministry of Health. He held BA in Law at Hanoi University of Law; BA in Political theory at Ho Chi Minh National Academy of Politics; Certificate in Lawyer Skills at the Judicial Academy (Ministry of Justice); MA/MSc in Population sciences at International Institute for Population Science (Mumbai, India). He has nearly 20 years of working in population area with different positions as Assistant of Director General of GOPFP, Deputy Director of Legislation and Inspection Department. He is currently member of Population Science Board of GOPFP, a visiting lecturer at Ha Noi Medical University, Alternator of Board of ASEAN Center for Active Ageing and Innovation (ACAI) and a Viet Nam Coordinator of Partners in Population & Development-an Inter-government organization with 27 Member States.

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